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(Incorporated in the Cayman Islands with limited liability)
(Stock Code: 2182)

PROFIT WARNING

This announcement is made by Tian Chang Group Holdings Ltd. (the "Company", and together with its subsidiaries, the "Group") pursuant to Rule 13.09 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") and the Inside Information Provisions (as defined under the Listing Rules) under Part XIVA of the Securities and Futures Ordinance (Chapter 571, Laws of Hong Kong).

The board of directors (the "Board") of the Company wishes to inform the shareholders of the Company and potential investors that, based on the preliminary assessment by the Board on the unaudited consolidated management accounts of the Group for the six months ended 30 June 2025 and the information currently available to the Board, the Group will record the revenue for the six months ended 30 June 2025, in the range of HK\$250 million to HK\$260 million, representing an increase of approximately 10% to 14% comparing to the revenue of HK\$227.7 million for the six months ended 30 June 2024. The Group is expected to record a loss before tax for the six months ended 30 June 2025, in the range of HK\$8 million to HK10 million, representing a decrease of approximately 25% to 6% comparing to the loss before tax of HK\$10.6 million for the six months ended 30 June 2024. It is also expected that the Group will record a net loss for the six months ended 30 June 2025, in the range of HK\$10 million to HK\$15 million, representing an increase of approximately 27% to 90% comparing to the net loss of HK\$7.9 million for the six months ended 30 June 2024.

The Board considers that the expected increase in net loss is mainly attributable to the increase in income tax expenses. This increase arises from taxation expenses incurred for the six months ended 30 June 2025, whereas an income tax credit was recorded for the six months ended 30 June 2024.

The Board does not anticipate any material modifications to the Group's exposure to credit risk and liquidity risk, nor its financial stability, for the remaining financial year. The Board will endeavour to maintain diligent oversight of market conditions and promptly adjust the Group's strategic approach as necessary.

The information contained in this announcement is based on the preliminary information available to the Board and the unaudited consolidated management accounts of the Group for the six months ended 30 June 2025 which has not been reviewed nor audited by the auditor of the Company. The information currently available to the Board has not been discussed with the auditor of the Company.

The financial results of the Group for the six months ended 30 June 2025 will be announced by the Group by the end of August 2025 in accordance with the required reporting timetable under the Listing Rules.

Shareholders and potential investors are advised to exercise caution when dealing in the securities of the Company.

By Order of the Board
TIAN CHANG GROUP HOLDINGS LTD.
CHAN Tsan Lam
Chairman

Hong Kong, 30 July 2025

As at the date of this announcement, the Board comprises Mr. Chan Tsan Lam, Ms. Poon Po Han Lisa and Ms. Chan Yin Yan as executive Directors; and Mr. Ng Chi Wai, Mr. Hung Chun Leung and Mr. Chan Bing Kai as independent non-executive Directors.